

DATA SNAPSHOT

Economics of Net Promoter Score (NPS), 2020

Editor

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Economics of Net Promoter Score (NPS), 2020

EXECUTIVE SUMMARY

Net Promoter[®] Score (NPS[®]) is a popular metric that companies use to analyze their customer experience efforts. But how does this metric actually relate to customer experience and loyalty? We asked 10,000 U.S. consumers questions about their experiences with 319 companies across 20 industries. Respondents who had recently interacted with a particular organization responded to the NPS question, rated their experience with the company across the three dimensions of an experience (*success*, *effort*, and *emotion*), and indicated how likely they were purchase more from the company, trust the company to take care of their needs, and forgive the company for a mistake.

We found that NPS is strongly correlated with the quality of customer experience a company delivers and that promoters are significantly more likely than passives or detractors to exhibit all three key loyalty behaviors.

The data come from the Qualtrics XM Institute Q2 2020 consumer benchmark study, which surveyed a representative sample of 10,000 U.S. consumers based on quotas for gender, age, ethnicity, income, and region. For this set of data snapshots, we aggregated data at the industry level.

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PUBLICATION DATE March 2021 Qualtrics

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Economics of NPS in the Airline Industry

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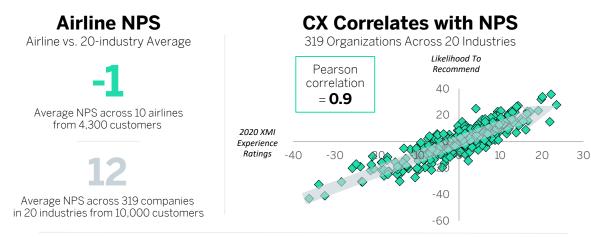
KEY TAKEAWAYS

- + Airlines received an average NPS of -1, which is 13 points lower than the 20industry average and the second lowest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are
 4.4x more likely to purchase more from an airline,
 5.5x more likely to trust an airline, and
 5.6x more likely to forgive an airline if it makes a mistake.

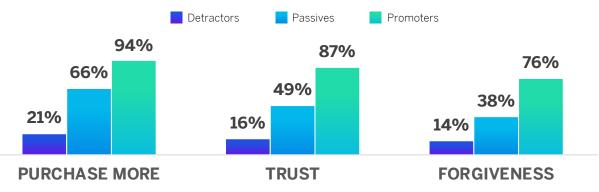
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the airline industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 4,300 consumers rated their experiences with 10 airlines as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the airline, they trust the airline, and they will forgive the airline for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries

Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

Economics of NPS in the Automotive Industry

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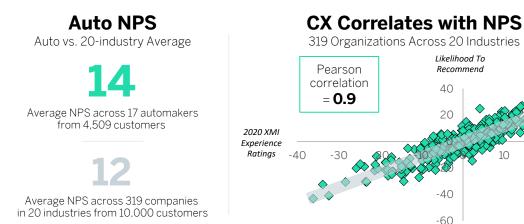
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KFY TAKFAWAYS

- + Automakers received an average NPS of **14**, which is two points higher than the 20industry average and the 8th highest score of any industry included in the study.
- + There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings - Overall benchmark, a composite metric measuring customer experience (CX).
- + Compared to detractors, promoters are **4.5x** more likely to purchase more from an automaker, 4.6x more likely to trust an automaker, and 4.3x more likely to forgive an automaker if it makes a mistake.

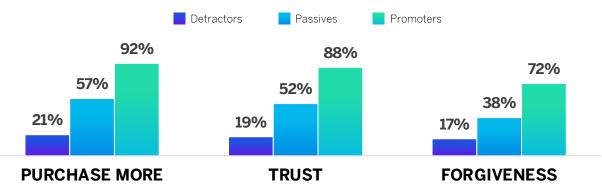
ABOUT

These charts look at how NPS® correlates to CX and influences key loyalty behaviors in the auto industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 4,509 consumers rated their experiences with 17 automakers as part of this research. For more information on the methodology for this study, see the Appendix: Description of Methodology at the back of this document



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the automaker, they trust the automaker, and they will forgive the automaker for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

Economics of NPS in the Banking Industry

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KEY TAKEAWAYS

- Banks received an average NPS of **19**, seven points higher than the 20-industry average. Banks tied for the 6th highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are
 4.3x more likely to purchase more from a bank, 4.6x more likely to trust a bank, and
 4.8x more likely to forgive a bank if it makes a mistake.

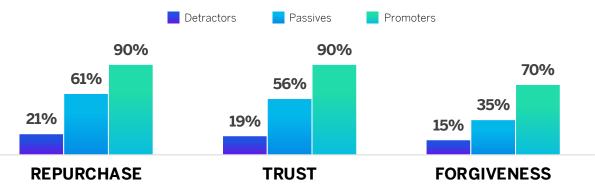
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the banking industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 5,758 consumers rated their experiences with 15 banks as part of this research For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the bank, they trust the bank, and they will forgive the bank for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries

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Economics of NPS in the Car Rental Industry

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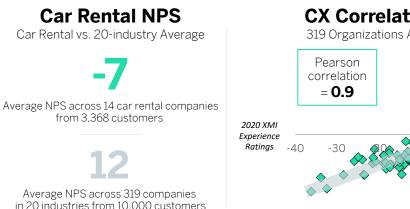
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KFY TAKFAWAYS

- + Car rental companies received an average NPS of -7, which is 19 points lower than the 20-industry average and the lowest score of any industry included in the study.
- + There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings - Overall benchmark, a composite metric measuring customer experience (CX).
- + Compared to detractors, promoters are 4.2x more likely to purchase more from a car rental company, 4.7x more likely to trust the company, and 4.4x more likely to forgive the company if it makes a mistake.

ABOUT

These charts look at how NPS® correlates to CX and influences key loyalty behaviors in the car rental industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 3,368 consumers rated their experiences with 14 car rental companies as part of this research. For more information on the methodology for this study, see the Appendix: Description of Methodology at the back of this document

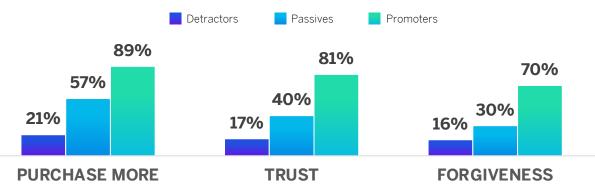


CX Correlates with NPS 319 Organizations Across 20 Industries Likelihood To Recommend 40

-60

Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the car rental company, they trust the company, and they will forgive the company for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries

Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

Economics of NPS in the Computer Industry

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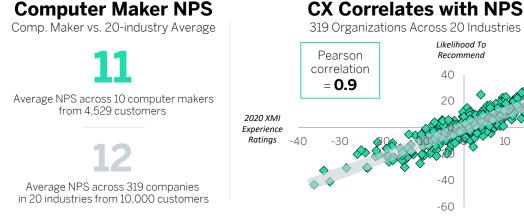
KEY TAKEAWAYS

- Computer makers received an average NPS of **11**, which is one point lower than the 20industry average and the 11th highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are
 3.9x more likely to purchase more from a computer maker, **4.4x** more likely to trust a computer maker, and **4.1x** more likely to forgive a computer maker if it makes a mistake.

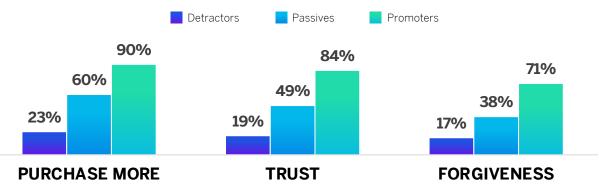
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the computer industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 4,529 consumers rated their experiences with 10 computer makers as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the computer maker, they trust the computer maker, and they will forgive the computer maker for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

Economics of NPS in the Consumer Payment Industry

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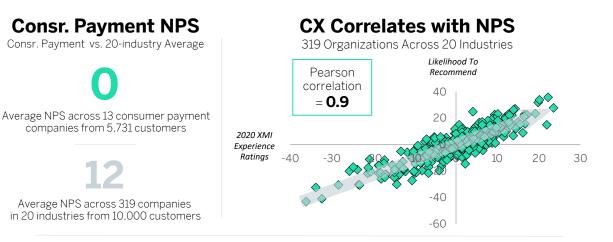
KEY TAKEAWAYS

- Consumer payment companies received an average NPS of **0**, which is 12 points lower than the 20-industry average and the 18th highest score of any industry in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are
 5.9x more likely to purchase more from a consumer payment company, **2.1x** more likely to trust the company, and **2.6x** more likely to forgive the company if it makes a mistake.

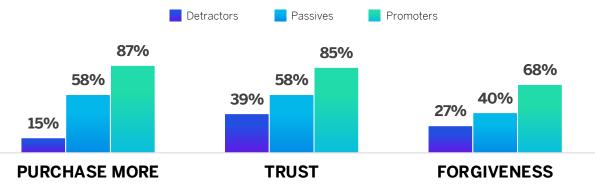
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the consumer payment industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 5,731 consumers rated their experiences with 13 consumer payment companies as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the consumer payment company, they trust the company, and they will forgive the company for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

Economics of NPS in the Electronics Industry

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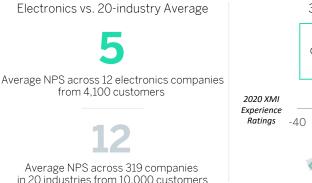
KEY TAKEAWAYS

- Electronics companies received an average NPS of 5, which is seven points lower than the 20-industry average and the 15th highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are
 4.2x more likely to purchase more from an electronics company, 4.2x more likely to trust an electronics company, and 4.0x more likely to forgive an electronics company if it makes a mistake.

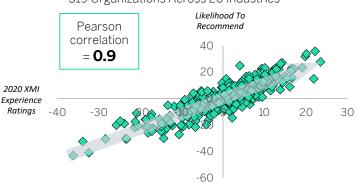
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the electronics industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 4,100 consumers rated their experiences with 12 electronics companies as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



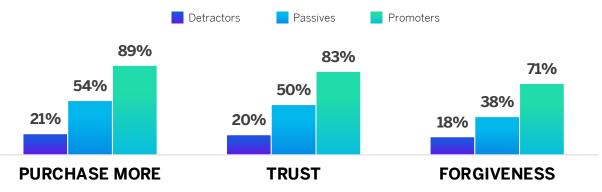
Electronics NPS

CX Correlates with NPS 319 Organizations Across 20 Industries



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the electronics company, they trust the electronics company, and they will forgive the electronics company for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

Economics of NPS in the Fast Food Industry

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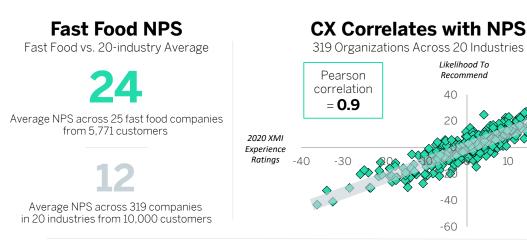
KEY TAKEAWAYS

- + Fast Food restaurants received an average NPS of 24, which is 12 points higher than the 20-industry average and the 3rd highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are
 3.2x more likely to purchase more from a fast food restaurant, 4.8x more likely to trust a restaurant, and 4.1x more likely to forgive a restaurant if it makes a mistake.

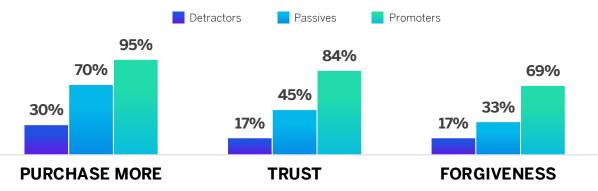
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the fast food industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 5,771 consumers rated their experiences with 25 fast food restaurants as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the fast food restaurant, they trust the restaurant, and they will forgive the restaurant for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

Economics of NPS in the Grocery Industry

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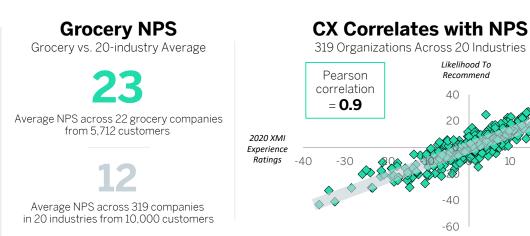
KEY TAKEAWAYS

- Grocery stores received an average NPS of 23, which is 11 points higher than the 20industry average and the 4th highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- + Compared to detractors, promoters are 2.9x more likely to purchase more from a grocery store, 4.2x more likely to trust a grocery store, and 4.4x more likely to forgive a grocery store if it makes a mistake.

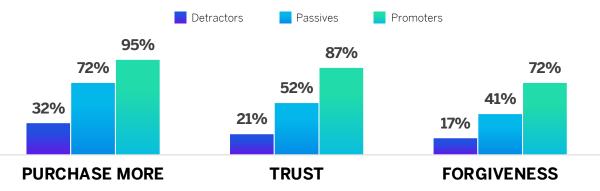
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the grocery industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 5,712 consumers rated their experiences with 22 grocery stores as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the grocery store, they trust the grocery store, and they will forgive the grocery store for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

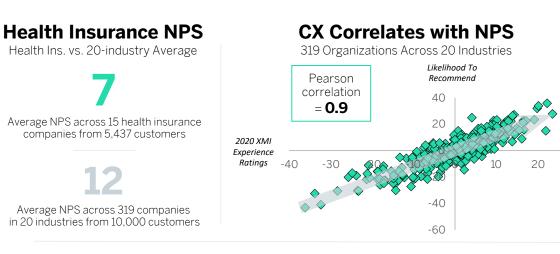
Economics of NPS in the Health Insurance Industry XM institute

KEY TAKEAWAYS

- Health insurance companies received an average NPS of 7, which is five points lower than the 20-industry average and the 14th highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings
 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are
 3.7x more likely to purchase more from a health insurer,
 4.5x more likely to trust a health insurer, and
 4.3x more likely to forgive a health insurer for a mistake.

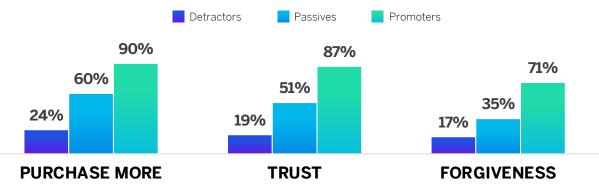
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the health insurance industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 5,437 consumers rated their experiences with 15 health insurers as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the health insurer, they trust the health insurer, and they will forgive the health insurer for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study www.**xminstitute**.com Copyright © 2021 Qualtrics®. All rights reserved.

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Economics of NPS in the Hotel Industry



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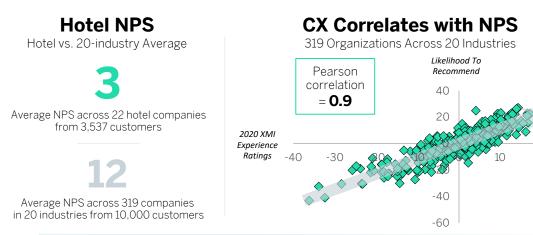
KEY TAKEAWAYS

- Hotels received an average NPS of 3, which is nine points lower than the 20-industry average. Hotels tied for the 16th highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are
 4.1x more likely to purchase more from a hotel, 4.3x more likely to trust a hotel, and
 3.7x more likely to forgive a hotel if it makes a mistake.

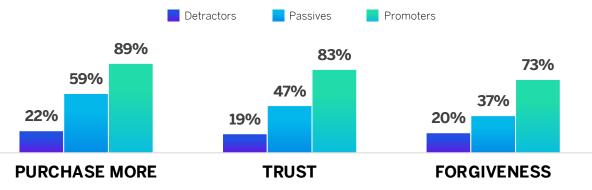
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the hotel industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 3,537 consumers rated their experiences with 22 hotels as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the hotel, they trust the hotel, and they will forgive the hotel for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries

Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study Co

Economics of NPS in the Insurance Industry

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KEY TAKEAWAYS

- Insurance companies received an average NPS of **10**, which is 2 points lower than the 20-industry average and the 12th highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are 4x more likely to purchase more from an insurer, 4.5x more likely to trust an insurer, and 4.4x more likely to forgive an insurer if it makes a mistake.

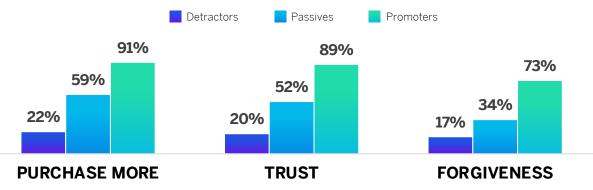
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the insurance industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 5,442 consumers rated their experiences with 19 insurers as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the insurer, they trust the insurer, and they will forgive the insurer for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

Economics of NPS in the Investment Industry

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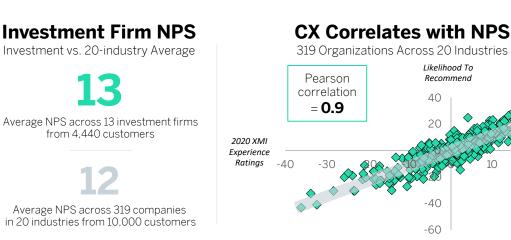
KEY TAKEAWAYS

- Investment firms received an average NPS of 13, which is one point higher than the 20industry average and the 9th highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are
 3.7x more likely to purchase more from an investment firm, **4.2x** more likely to trust an investment firm, and **3.9x** more likely to forgive an investment firm if it makes a mistake.

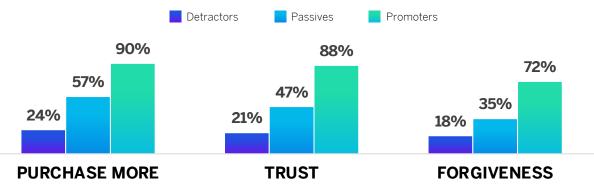
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the investment industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 4,440 consumers rated their experiences with 13 investment firms as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will repurchase from the investment firm, they trust the investment firm, and they will forgive the investment firm for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Oualtrics XM Institute O2 2020 U.S. Consumer Benchmark Study

Economics of NPS in the Parcel Delivery Industry

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KEY TAKEAWAYS

- Parcel delivery services received an average NPS of **21**, which is nine points higher than the 20-industry average and the 5th highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- + Compared to detractors, promoters are 3.4x more likely to purchase more from a parcel delivery service, 4.3x more likely to trust a parcel delivery service, and 4.4x more likely to forgive a parcel delivery service if it makes a mistake.

ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the parcel delivery industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 5,725 consumers rated their experiences with four parcel delivery services as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.

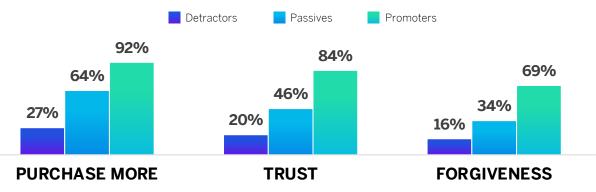


Average NPS across 319 companies in 20 industries from 10,000 customers

CX Correlates with NPS 319 Organizations Across 20 Industries Pearson correlation = 0.9 2020 XMI Experience Ratings -40 -40 -40 -40 -60

Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the parcel delivery service, they trust the delivery service, and they will forgive the delivery service for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

Economics of NPS in the Retail Industry

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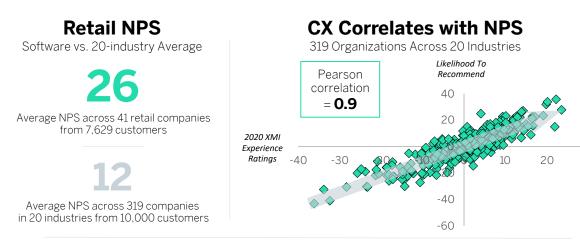
KEY TAKEAWAYS

- + Retailers received an average NPS of **26**, which is 14 points higher than the 20-industry average and the second highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are
 3.1x more likely to purchase more from a retailer, **4.6x** more likely to trust a retailer, and **4.3x** more likely to forgive a retailer if it makes a mistake.

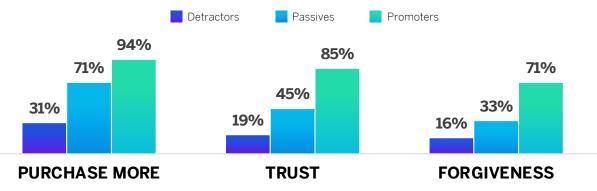
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the retail industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 7,629 consumers rated their experiences with 41 retailers as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the retailer, they trust the retailer, and they will forgive the retailer for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

Economics of NPS in the Software Industry

Qualtrics XM institute[™]

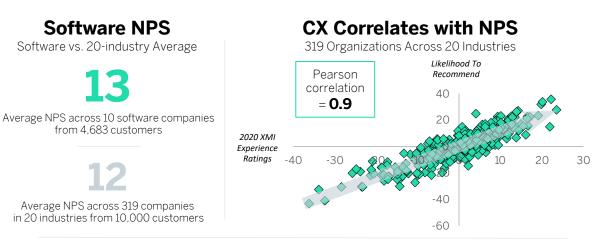
KEY TAKEAWAYS

- Software firms received an average NPS of 13, one point higher than the 20-industry average. Software firms tied for the 9th highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are
 3.8x more likely to purchase more from a software firm, **4.4x** more likely to trust a software firm, and **3.8x** more likely to forgive a software firm if it makes a mistake.

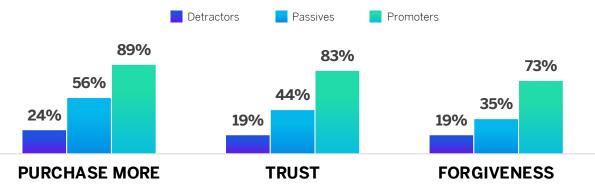
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the software industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 4,683 consumers rated their experiences with 10 software firms as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the software firm, they trust the software firm, and they will forgive the software firm for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

Economics of NPS in the Streaming Industry

Qualtrics XM institute[™]

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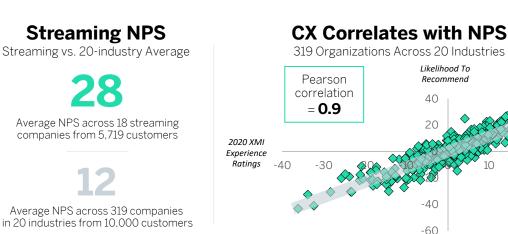
KEY TAKEAWAYS

- + Streaming media companies received an average NPS of **28**, which is 16 points higher than the 20-industry average and highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- + Compared to detractors, promoters are 3.9x more likely to purchase more from a streaming company, 4.7x more likely to trust a streaming company, and 4.8x more likely to forgive a streaming company if it makes a mistake.

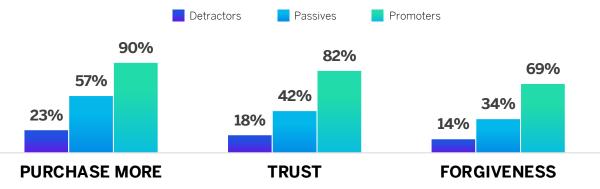
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the streaming media industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 5,719 consumers rated their experiences with 18 streaming companies as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the streaming company, they trust the streaming company, and they will forgive the streaming company for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Oualtrics XM Institute 02 2020 U.S. Consumer Benchmark Study

Economics of NPS in the TV/ISP Industry

Qualtrics XM institute[™]

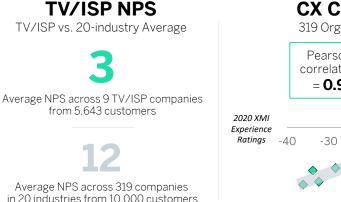
KEY TAKEAWAYS

- + TV/Internet Service Providers received an average NPS of 3, nine points lower than the 20-industry average. TV/ISPs tied for the 16th highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are
 5.1x more likely to purchase more from a TV/ISP, **6.4x** more likely to trust a TV/ISP, and **6.4x** more likely to forgive a TV/ISP if it makes a mistake.

ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the TV/Internet service provider industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 5,643 consumers rated their experiences with nine TV/ISPs as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.

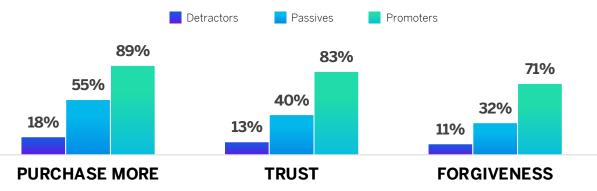


CX Correlates with NPS



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the TV/ISP , they trust the TV/ISP, and they will forgive the TV/ISP for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries

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Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

Economics of NPS in the Utilities Industry

Qualtrics XM institute[™]

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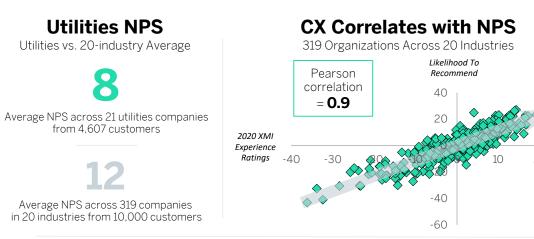
KEY TAKEAWAYS

- Utilities received an average NPS of 8, which is four points lower than the 20industry average and the 13th highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are 4x more likely to purchase more from a utility,
 4.5x more likely to trust a utility, and 4.8x more likely to forgive a utility if it makes a mistake.

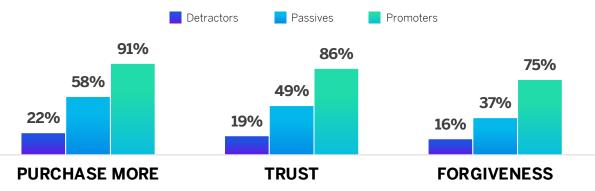
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the utilities industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 4,607 consumers rated their experiences with 21 utilities as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the utility, they trust the utility, and they will forgive the utility for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries

Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study Copyright

Economics of NPS in the Wireless Industry

Qualtrics XM institute[™]

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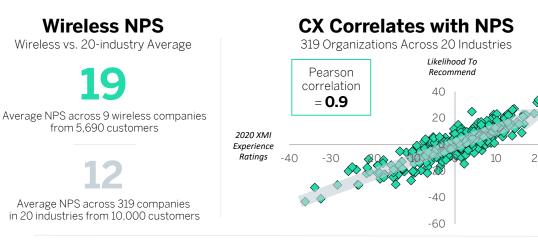
KEY TAKEAWAYS

- Wireless carriers received an average NPS of **19**, seven points higher than the 20industry average. Wireless carriers tied for the 6th highest score of any industry included in the study.
- There is a strong positive relationship between a company's NPS and its performance on our XMI Customer Ratings

 Overall benchmark, a composite metric measuring customer experience (CX).
- Compared to detractors, promoters are
 4.1x more likely to purchase more from a wireless carrier, 4.9x more likely to trust a carrier, and 5.2x more likely to forgive a wireless carrier if it makes a mistake.

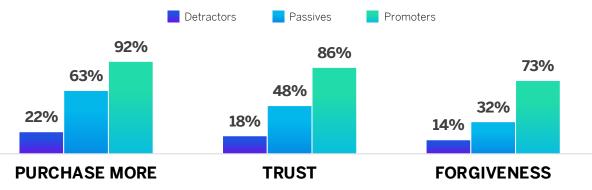
ABOUT

These charts look at how NPS[®] correlates to CX and influences key loyalty behaviors in the wireless industry. This data comes from a study of 10,000 U.S. consumers, who provided feedback about their experiences with 319 companies across 20 industries. 5,690 consumers rated their experiences with nine wireless carriers as part of this research. For more information on the methodology for this study, see the *Appendix: Description of Methodology* at the back of this document.



Effect of NPS on Key Loyalty Behaviors

Percentage of detractors, passives and promoters who say they will purchase more from the wireless carrier, they trust the carrier, and they will forgive the carrier for a mistake:



Base: 10,000 U.S. consumers, 319 companies, 20 industries Source: Qualtrics XM Institute Q2 2020 U.S. Consumer Benchmark Study

Appendix: Description of Methodology



How does Net Promoter[®] Score (NPS[®]) relate to customer experience and key loyalty behaviors across different industries? To address this question, the XM Institute conducted a large-scale benchmark study where we asked a representative sample of 10,000 U.S. consumers to rate their recent interactions with 319 organizations across 20 industries.

Calculating NPS

- We asked respondents who had interacted with a company to answer the standard Net Promoter[®] Score (NPS[®])^{*} question: How likely are you to recommend <company> to friends and colleagues? Consumers selected a response from 0 (not at all likely) to 10 (extremely likely).
- + We determined the percentages of each company's respondents who were *promoters* (selected 9 or 10), *passives* (selected 7 or 8), or *detractors* (selected between 0 and 6).
- We then calculated the NPS for each company by subtracting its percentage of detractors from its percentage of promoters.
- + For more information on each industry's NPS, see the Data Snippet XMI Customer Ratings Consumer NPS[®] Scores, 2020 (by Industry).

Correlating CX and NPS

- + We asked respondents who had interacted with a company to rate their experience across the three components of an experience: *success* (were they able to accomplish their goals?), *effort* (how easy or difficult was it for them to accomplish their goals?), and *emotion* (how did they feel?).
- + We found the *XMI Customer Rating Overall* for each of the 319 companies by averaging the ratings for these three experience components.
- + We then took each company's NPS and subtracted it from the average NPS of its industry, and we took each company's *XMI Rating* and subtracted it from its industry's average *Rating*.
- + Finally, we looked at the relationship between these two data sets. Through this analysis, we found them to be highly correlated, with a Pearson correlation coefficient of 0.9.

Evaluating loyalty behaviors by NPS

- + We asked consumers to rate three key loyalty behaviors on a scale from 1 (extremely unlikely) to 7 (extremely likely). The three loyalty behaviors were likelihood to purchase more from the company, likelihood to trust the company to take care of their needs, and likelihood to forgive the company if it makes a mistake.
- + For each of these three loyalty behaviors, we separated responses out across *detractors*, *passives*, and *promoters*.
- We then looked at the percentage of each of these three groups who indicated that they were likely to repurchase, trust, or forgive a company by selecting 6 (very likely) or 7 (extremely likely) on the sevenpoint scale.
- + Note: Numbers are rounded so may not match independent calculations.

*Net Promoter Score, Net Promoter, and NPS are registered trademarks of Bain & Company, Satmetrix, and Fred Reichheld.